

AAA Auto Group N.V. - Facts Figures

August 27, 2009

This document is intended for information purposes only. Although AAA AUTO Group makes every effort to provide accurate information, we cannot accept liability for any misprints or other errors.

All financial data has been prepared under the International Financial Reporting Standards. All financial and operational data is consolidated, unless specified otherwise.

Financial results for the year 2008 are audited.

All financial data is in **EUR thousands**, unless specified otherwise.

| CONSOLIDATED INCOME STATEMENT | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|--|-----------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| Total Revenues | 359 761 | 82 799 | 38 699 | (53,3%) | 83 228 | 47 263 | (43,2%) | 166 027 | 85 962 | (48,2%) |
| Revenues from cars | 313 254 | 73 330 | 33 704 | (54,0%) | 72 008 | 41 289 | (42,7%) | 145 338 | 74 993 | (48,4%) |
| Cost of goods sold | (293 054) | (66 808) | (30 482) | (54,4%) | (65 826) | (35 604) | (45,9%) | (132 634) | (66 086) | (50,2%) |
| Gross Profit on Sales | 70 556 | 15 991 | 8 216 | (48,6%) | 17 402 | 11 659 | (33,0%) | 33 393 | 19 875 | (40,5%) |
| Gross Profit Margin | 19,6% | 19,3% | 21,2% | 1,9 pp | 19,5% | 24,7% | 5,1 pp | 20,1% | 23,1% | 3,0 pp |
| Other operating income | 4 400 | 138 | 160 | 15,8% | 302 | 162 | (46,4%) | 440 | 322 | (26,9%) |
| Operating expenses | (88 747) | (17 383) | (7 743) | (55,5%) | (16 554) | (8 877) | (46,4%) | (33 937) | (16 620) | (51,0%) |
| Write-offs for discontinued operations | (6 011) | | | | | 0 | | | 0 | |
| Adjusted operating expenses | (80 228) | (17 383) | (7 743) | (55,5%) | 17 383 | 0 | (100,0%) | | (7 743) | n/m |
| EBITDA | (13 791) | (1 253) | 633 | (150,6%) | 1 149 | 2 944 | 156,2% | (104) | 3 577 | (3539,9%) |
| EBITDA Margin | (4,4%) | -1,5% | 1,6% | 3,2 pp | 1,4% | 6,2% | 4,8 pp | -0,1% | 4,2% | 4,2 pp |
| Adjusted EBITDA | (4 805) | (1 253) | 633 | (150,6%) | 1 149 | 0 | (100,0%) | (104) | 3 577 | (3539,9%) |
| <i>Adjusted EBITDA Margin</i> | <i>-1,3%</i> | <i>-1,5%</i> | <i>1,6%</i> | <i>3,2 pp</i> | <i>-1,3%</i> | <i>0,0%</i> | <i>1,3 pp</i> | <i>-0,1%</i> | <i>4,2%</i> | <i>4,2 pp</i> |
| Depreciation | (11 761) | (1 033) | (644) | (37,6%) | (972) | (595) | (38,8%) | (2 005) | (1 239) | (38,2%) |
| EBIT | (25 551) | (2 286) | (11) | (99,5%) | 177 | 2 349 | 1227,1% | (2 109) | 2 338 | (210,9%) |
| Interest expense | (5 596) | (707) | (447) | (36,8%) | (791) | (432) | (45,4%) | (1 498) | (879) | (41,3%) |
| Other financial net income / (expense) | 97 | 913 | 1 242 | 36,0% | 1 451 | (1 154) | (179,5%) | 2 364 | 88 | (96,3%) |
| Profit before Taxes | (31 050) | (2 080) | 784 | (137,7%) | 837 | 763 | (8,8%) | (1 243) | 1 547 | (224,5%) |
| Income tax expense | (1 360) | (15) | (43) | 189,1% | 125 | (427) | (441,6%) | 110 | (470) | (527,6%) |
| Net Profit | (32 410) | (2 095) | 741 | (135,4%) | 962 | 336 | (65,1%) | (1 133) | 1 077 | (195,0%) |
| Profit/(loss) from discontinued operations | | (3 184) | (1 624) | (49,0%) | (3 491) | 1 239 | (135,5%) | (6 675) | (385) | (94,2%) |
| Net Profit for the period | | (5 279) | (882) | (83,3%) | (2 528) | 1 576 | (162,3%) | (7 807) | 693 | (108,9%) |
| of which Minority Interest | n/m | n/m | n/m | n/m | | n/m | n/m | | | n/m |

Note that data for the full year 2008 are for the whole AAA AUTO Group including continuing and discontinued operations. Data for 1H 2008, 1H 2009, 1Q 2008 and 1Q 2009 show in full detail only continuing operations, while the results for discontinued operations are shown only as one aggregated line called 'Profit/(loss) from discontinued operations'.

Continuing operations: the Czech Republic, Slovakia and the Dutch parent company

Discontinued operations: Poland (closed at end-June 2008), the new car division in the CR (end 2008), Romania (end-February 2009) and Hungary (end-March 2009)

AAA Auto Group N.V. - FACTS AND FIGURES

August 27, 2009

| CONSOLIDATED REVENUES | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|-----------------------------------|----------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| Revenues from cars | 313 254 | 73 330 | 33 704 | (54,0%) | 72 008 | 41 288 | (42,7%) | 145 338 | 74 992 | (48,4%) |
| Revenues from financial services | 37 025 | 8 166 | 3 719 | (54,5%) | 9 652 | 4 681 | (51,5%) | 17 818 | 8 400 | (52,9%) |
| Other revenues (up-sale products) | 9 482 | 1 303 | 1 276 | (2,1%) | 1 568 | 1 293 | (17,6%) | 2 871 | 2 569 | (10,5%) |
| Total Revenues | 359 761 | 82 799 | 38 699 | (53,3%) | 83 228 | 47 262 | (43,2%) | 166 027 | 85 961 | (48,2%) |

| Category Contribution to TOTAL REVENUES | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|---|---------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| Revenues from cars | 87,1% | 88,6% | 87,1% | (1,5 pp) | 86,5% | 87,4% | 0,8 pp | 87,5% | 87,2% | (0,3 pp) |
| Revenues from financial services | 10,3% | 9,9% | 9,6% | (0,3 pp) | 11,6% | 9,9% | (1,7 pp) | 10,7% | 9,8% | (1,0 pp) |
| Other revenues | 2,6% | 1,6% | 3,3% | 1,7 pp | 1,9% | 2,7% | 0,9 pp | 1,7% | 3,0% | 1,3 pp |
| Total Revenues | 100,0% | 100,0% | 100,0% | (0,0 pp) | 100,0% | 100,0% | 0,0 pp | 100,0% | 100,0% | 0,0 pp |

| Cost of Goods Sold from Revenue Categories | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|---|----------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| Costs of Goods Sold from cars | 285 165 | 66 603 | 30 263 | (54,6%) | 65 441 | 35 384 | (45,9%) | 132 044 | 65 647 | (50,3%) |
| Costs of Goods Sold from financial services | 0 | 0 | 0 | 100,0% | 0 | 0 | 100,0% | 0 | 0 | 100,0% |
| Costs of Goods Sold from other revenues | 4 040 | 205 | 220 | 7,1% | 385 | 219 | (43,0%) | 590 | 439 | (25,6%) |
| Total Costs of Goods Sold | 289 205 | 66 808 | 30 482 | (54,4%) | 65 826 | 35 604 | (45,9%) | 132 634 | 66 086 | (50,2%) |

| GROSS PROFIT from Revenue Categories | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|--------------------------------------|---------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| Gross profit from cars | 28 089 | 6 727 | 3 441 | (48,8%) | 6 567 | 5 904 | (10,1%) | 13 294 | 9 345 | (29,7%) |
| Gross profit from financial services | 37 025 | 8 166 | 3 719 | (54,5%) | 9 652 | 4 681 | (51,5%) | 17 818 | 8 400 | (52,9%) |
| Gross profit from other revenues | 5 442 | 1 098 | 1 057 | (3,8%) | 1 183 | 1 073 | (9,3%) | 2 281 | 2 130 | (6,6%) |
| Total Gross Profit | 70 556 | 15 991 | 8 216 | (48,6%) | 17 402 | 11 659 | (33,0%) | 33 393 | 19 875 | (40,5%) |

| Category Contribution to GROSS PROFIT | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|---------------------------------------|---------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| Gross profit from cars | 39,8% | 42,1% | 41,9% | (0,4%) | 37,7% | 50,6% | 34,2% | 39,8% | 47,0% | 7,2 pp |
| Gross profit from financial services | 52,5% | 51,1% | 45,3% | (11,4%) | 55,5% | 40,2% | (27,6%) | 53,4% | 42,3% | (11,1 pp) |
| Gross profit from other revenues | 7,7% | 6,9% | 12,9% | 87,3% | 6,8% | 9,2% | 35,4% | 6,8% | 10,7% | 3,9 pp |
| Total Gross Profit | 100,0% | 100,0% | 100,0% | 0,0% | 100,0% | 100,0% | 0,0% | 100,0% | 100,0% | 0,0% |

| GROSS PROFIT margin (as % of Revenues) | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|--|--------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| Gross profit from cars | 9,0% | 9,2% | 10,2% | 11,3% | 9,1% | 14,3% | 56,8% | 9,1% | 12,5% | 3,3 pp |
| Gross profit from financial services | 100,0% | 100,0% | 100,0% | 0,0% | 100,0% | 100,0% | 0,0% | 100,0% | 100,0% | 0,0 pp |
| Gross profit from other revenues | 57,4% | 84,3% | 82,8% | (1,7%) | 75,4% | 83,0% | 10,0% | 79,4% | 82,9% | 3,5 pp |
| Total Gross Profit | 19,6% | 19,3% | 21,2% | 9,9% | 20,9% | 24,7% | 18,0% | 20,1% | 23,1% | 15,0% |

| CONSOLIDATED OPERATING EXPENSES | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|--|---------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| Personnel expenses | 43 746 | 9 846 | 3 593 | (63,5%) | 9 303 | 3 962 | (57,4%) | 19 149 | 7 555 | (60,5%) |
| Marketing expenses | 8 304 | 1 691 | 833 | (50,8%) | 1 522 | 686 | (54,9%) | 3 213 | 1 519 | (52,7%) |
| Other selling, administrative and general expenses | 36 698 | 5 846 | 3 317 | (43,3%) | 5 729 | 4 229 | (26,2%) | 11 575 | 7 546 | (34,8%) |
| Total Operating Expenses | 88 748 | 17 383 | 7 743 | (55,5%) | 16 554 | 8 877 | (46,4%) | 33 937 | 16 620 | (51,0%) |

| Category Contribution to OPEX | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|--|---------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| Personnel expenses | 49,3% | 56,6% | 46,4% | (10,2 pp) | 56,2% | 44,6% | (11,6 pp) | 56,4% | 45,5% | (11,0 pp) |
| Marketing expenses | 9,4% | 9,7% | 10,8% | 1,0 pp | 9,2% | 7,7% | (1,5 pp) | 9,5% | 9,1% | (0,3 pp) |
| Other selling, administrative and general expenses | 41,4% | 33,6% | 42,8% | 9,2 pp | 34,6% | 47,6% | 13,0 pp | 34,1% | 45,4% | 11,3 pp |
| Adjusted other expenses | 29,7% | 33,6% | 42,8% | 9,2 pp | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp |
| Total Operating Expenses | 100,0% | 100,0% | 100,0% | 0,0 pp | 100,0% | 100,0% | 0,0 pp | 100,0% | 100,0% | 0,0 pp |

| OPEX to REVENUES | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|--|--------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| Personnel expenses | 12,2% | 11,9% | 9,3% | (2,6 pp) | 11,2% | 8,4% | (2,8 pp) | 11,5% | 8,8% | (2,7 pp) |
| Marketing expenses | 2,3% | 2,0% | 2,2% | 0,1 pp | 1,8% | 1,5% | (0,4 pp) | 1,9% | 1,8% | (0,2 pp) |
| Other selling, administrative and general expenses | 10,2% | 7,1% | 8,6% | 1,5 pp | 6,9% | 8,9% | 2,1 pp | 7,0% | 8,8% | 1,8 pp |
| Total OPEX to Total Revenues | 24,7% | 21,0% | 20,0% | (1,0 pp) | 19,9% | 18,8% | (1,1 pp) | 20,4% | 19,3% | (1,1 pp) |

Note that data for the full year 2008 are for the whole AAA AUTO Group including continuing and discontinued operations.
Data for 1H 2008, 1H 2009, 1Q 2008 and 1Q 2009 include only continuing operations.

AAA Auto Group N.V. - FACTS AND FIGURES

August 27, 2009

Note that data on this sheet is AFTER consolidation and inter-country adjustments (I/C).

Regional breakdown:

| REVENUES by Countries | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|-----------------------|----------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| The Czech Republic | 210 551 | 56 027 | 28 482 | (49,2%) | 59 793 | 34 294 | (42,6%) | 123 367 | 62 776 | (49,1%) |
| Hungary | 39 624 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| Poland | 12 709 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| Romania | 10 122 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| Slovakia | 86 755 | 26 772 | 10 216 | (61,8%) | 28 658 | 12 970 | (54,7%) | 54 665 | 23 186 | (57,6%) |
| The Netherlands | 0 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| I/C | 0 | 0 | 0 | n/m | (5 223) | 0 | n/m | (12 005) | 0 | n/m |
| Total Revenues | 359 761 | 82 799 | 38 698 | (53,3%) | 83 228 | 47 264 | (43,2%) | 166 027 | 85 962 | (48,2%) |

| Country Contribution to TOTAL REVENUES | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|--|---------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| The Czech Republic | 58,5% | 67,7% | 73,6% | 5,9 pp | 71,8% | 72,6% | 0,7 pp | 74,3% | 73,0% | (1,3 pp) |
| Hungary | 11,0% | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp |
| Poland | 3,5% | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp |
| Romania | 2,8% | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp |
| Slovakia | 24,1% | 32,3% | 26,4% | (5,9 pp) | 34,4% | 27,4% | (7,0 pp) | 32,9% | 27,0% | (6,0 pp) |
| The Netherlands | 0,0% | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp |
| Total Revenues | 100,0% | 100,0% | 100,0% | 0,0 pp | 106,3% | 100,0% | (6,3 pp) | 107,2% | 100,0% | (7,2 pp) |

| COST OF GOODS SOLD by Countries | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|---------------------------------|----------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| The Czech Republic | 166 182 | 44 811 | 21 768 | (51,4%) | 51 373 | 25 357 | (50,6%) | 99 132 | 47 125 | (52,5%) |
| Hungary | 32 355 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| Poland | 12 267 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| Romania | 9 071 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| Slovakia | 69 329 | 21 997 | 8 714 | (60,4%) | 21 286 | 10 247 | (51,9%) | 43 495 | 18 961 | (56,4%) |
| The Netherlands | 0 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| I/C | 0 | 0 | 0 | n/m | (6 833) | 0 | n/m | (9 993) | 0 | n/m |
| Total Cost of Goods Sold | 289 205 | 66 808 | 30 482 | (54,4%) | 65 826 | 35 604 | (45,9%) | 132 634 | 66 086 | (50,2%) |

| GROSS PROFIT by Countries | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|---------------------------|---------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| The Czech Republic | 44 369 | 11 216 | 6 714 | (40,1%) | 8 420 | 8 937 | 6,1% | 24 235 | 15 651 | (35,4%) |
| Hungary | 7 269 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| Poland | 442 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| Romania | 1 051 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| Slovakia | 17 426 | 4 775 | 1 502 | (68,5%) | 7 372 | 2 723 | (63,1%) | 11 170 | 4 225 | (62,2%) |
| The Netherlands | 0 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| I/C | 0 | 0 | 0 | n/m | 1 610 | 0 | n/m | (2 012) | 0 | n/m |
| Total Gross Profit | 70 557 | 15 990 | 8 216 | (48,6%) | 17 402 | 11 661 | (33,0%) | 33 393 | 19 876 | (40,5%) |

| Country Contribution to GROSS PROFIT | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|--------------------------------------|-------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| The Czech Republic | 62,9% | 70,1% | 81,7% | 11,6 pp | 48,4% | 76,6% | 28,3 pp | 72,6% | 78,7% | 6,2 pp |
| Hungary | 10,3% | 0,0% | 0,0% | n/m | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp |
| Poland | 0,6% | 0,0% | 0,0% | n/m | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp |
| Romania | 1,5% | 0,0% | 0,0% | n/m | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp |
| Slovakia | 24,7% | 29,9% | 18,3% | (11,6 pp) | 42,4% | 23,4% | (19,0 pp) | 33,5% | 21,3% | (12,2 pp) |
| The Netherlands | 0,0% | 0,0% | 0,0% | n/m | 0,0% | 0,0% | 0,0 pp | 0,0% | 0,0% | 0,0 pp |
| I/C | 0,0% | 0,0% | 0,0% | n/m | 9,3% | 0,0% | 0,0 pp | (6,0%) | 0,0% | 0,0 pp |
| Total Gross Profit | 100% | 100% | 100% | (0,0 pp) | 100% | 100% | (0,0 pp) | 100% | 100% | 0,0 pp |

| GROSS PROFIT Margin by Countries | FY 2008 | 1Q 2008 continuing operations | 1Q 2009 continuing operations | % Change 1Q09/1Q08 | 2Q 2008 continuing operations | 2Q 2009 continuing operations | % Change 2Q09/2Q08 | 1H 2008 continuing operations | 1H 2009 continuing operations | % Change 1H09/1H08 |
|----------------------------------|--------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|-------------------------------------|-------------------------------------|-----------------------|
| The Czech Republic | 21,1% | 20,0% | 23,6% | 3,6 pp | 14,1% | 26,1% | 12,0 pp | 19,6% | 24,9% | 5,3 pp |
| Hungary | 18,3% | n/m | n/m | n/m | n/m | n/m | n/m | n/m | n/m | n/m |
| Poland | 3,5% | n/m | n/m | n/m | n/m | n/m | n/m | n/m | n/m | n/m |
| Romania | 10,4% | n/m | n/m | n/m | n/m | n/m | n/m | n/m | n/m | n/m |
| Slovakia | 20,1% | 17,8% | 14,7% | (3,1 pp) | 25,7% | 21,0% | (4,7 pp) | 20,4% | 18,2% | (2,2 pp) |
| The Netherlands | n/m | n/m | n/m | n/m | n/m | n/m | n/m | n/m | n/m | n/m |
| Total Gross Profit | 19,6% | 19,3% | 21,2% | 1,9 pp | 20,9% | 24,7% | 3,8 pp | 20,1% | 23,1% | 3,0 pp |

Note that data for the full year 2008 are for the whole AAA AUTO Group including continuing and discontinued operations.
Data for 1H 2008, 1H 2009, 1Q 2008 and 1Q2009 include only continuing operations.

AAA Auto Group N.V. - FACTS AND FIGURES

August 27, 2009

| CONSOLIDATED BALANCE SHEET | 31.12.2008 | 31.3.2008 | 31.3.2009 | % Change 31.3.09/31. 3.08 | 30.6.2008 | 30.6.2009 | % Change 30.6.09/31. 12.08 |
|---|---------------|----------------|---------------|---------------------------------|----------------|---------------|----------------------------------|
| Non-Current Assets | 32 875 | 69 394 | 29 923 | (56,9%) | 70 147 | 28 944 | (12,0%) |
| Goodwill and other intangible assets | 745 | 1 734 | 558 | (67,8%) | 1 651 | 507 | (32,0%) |
| Property, plant and equipment | 31 939 | 63 129 | 29 254 | (53,7%) | 66 025 | 28 370 | (11,2%) |
| Other financial assets | 1 | 3 139 | 1 | (100,0%) | 0 | 1 | 53,1% |
| Long term receivables | 141 | 390 | 70 | (82,0%) | 435 | 24 | (83,0%) |
| Deferred tax assets | 48 | 1 001 | 40 | (96,0%) | 2 037 | 42 | (13,3%) |
| Current Assets | 64 133 | 83 745 | 49 636 | (40,7%) | 81 001 | 61 396 | (4,3%) |
| Inventories | 23 245 | 51 393 | 17 161 | (66,6%) | 50 330 | 17 206 | (26,0%) |
| Trade and other receivables (incl. prepaid expenses) | 18 212 | 26 563 | 14 913 | (43,9%) | 24 576 | 21 123 | 16,0% |
| Other financial assets | 1 874 | 592 | (3 398) | (673,5%) | 1 500 | 2 047 | 9,2% |
| Cash and cash equivalents | 3 622 | 4 803 | 3 779 | (21,3%) | 3 789 | 2 854 | (21,2%) |
| Assets classified as held for sale * | 17 180 | 392 | 17 180 | 4282,7% | 806 | 18 166 | 5,7% |
| TOTAL ASSETS | 97 008 | 153 139 | 79 558 | (48,0%) | 151 148 | 90 340 | (6,9%) |
| Equity | 8 743 | 33 585 | 5 315 | (84,2%) | 32 025 | 8 797 | 0,6% |
| Share Capital | 6 776 | 6 776 | 6 776 | (0,0%) | 6 776 | 6 776 | 0,0% |
| Share Premium | 31 409 | 31 409 | 31 409 | (0,0%) | 31 409 | 31 409 | (0,0%) |
| Reserves | 4 901 | 2 613 | 2 356 | (9,8%) | 3 584 | 4 263 | (13,0%) |
| Retained earnings | (34 343) | (7 213) | (35 226) | 388,4% | (9 744) | (33 651) | (2,0%) |
| Minority interests | 0 | 0 | 0 | n/m | 0 | 0 | n/m |
| Liabilities | 88 265 | 119 554 | 74 244 | (37,9%) | 119 123 | 81 543 | (7,6%) |
| Non-Current Liabilities | 27 731 | 46 809 | 28 073 | (40,0%) | 44 240 | 25 151 | (9,3%) |
| Bank and other borrowings | 27 133 | 43 896 | 27 606 | (37,1%) | 41 504 | 24 742 | (8,8%) |
| Deferred tax liabilities | 468 | 608 | 368 | (39,5%) | 421 | 345 | (26,3%) |
| Obligations under finance lease | 101 | 2 319 | 99 | (95,7%) | 2 314 | 64 | (36,6%) |
| Other long-term liabilities | 29 | (14) | 0 | | 1 | 0 | (100,0%) |
| Current Liabilities | 60 535 | 72 744 | 46 170 | (36,5%) | 74 883 | 56 392 | (6,8%) |
| Trade and other payables | 13 787 | 28 742 | 11 620 | (59,6%) | 21 510 | 18 520 | 34,3% |
| Current tax liabilities | 96 | 363 | -66 | (118,1%) | 263 | -151 | (257,3%) |
| Obligations under finance lease | 2 624 | 2 646 | -1 081 | (140,9%) | 3 972 | 513 | (80,4%) |
| Bank overdrafts and borrowings | 26 184 | 38 336 | 17 260 | (55,0%) | 45 804 | 19 862 | (24,1%) |
| Provisions | 2 260 | 1 004 | 1 788 | 78,1% | 1 413 | 2 634 | 16,5% |
| Other short-term liabilities | 2 468 | 1 653 | 3 706 | 124,2% | 1 920 | 2 064 | (16,4%) |
| Liabilities directly associated to assets held for sale * | 13 116 | 0 | 12 942 | n/m | | 12 950 | (1,3%) |
| TOTAL EQUITY AND LIABILITIES | 97 008 | 153 139 | 79 558 | (48,0%) | 151 148 | 90 340 | (6,9%) |
| Net Debt / Equity ¹⁾ | 578% | 244% | 819% | 598,8 pp | 276% | 458% | (0,2 pp) |

¹⁾ Net Debt / Equity = (Long and Short-Term Borrowings + Finance Lease – Cash and Cash Equivalents + Financial Assets) / Equity

Data on this sheet is for the whole AAA AUTO Group including continuing and discontinued operations

* Data for discontinued operations are under Assets as 'Assets classified as held for sale' (this is the value of the property held by AAA AUTO Group in its discontinued and under Liabilities as 'Liabilities directly associated to assets held for sale')

| CONSOLIDATED CASH FLOW STATEMENT | FY 2008 | 1Q 2008 | 1Q 2009 | % Change 1Q09/1Q08 | 1H 2008 | 1H 2009 | % Change 2Q09/2Q08 |
|---|-----------------|----------------|----------------|-----------------------|----------------|-----------------|-----------------------|
| Cash Flows from Operating Activities | | | | | | | |
| Net Profit | (2 225) | (2 096) | 741 | (135,4%) | (1 135) | 1 077 | (194,9%) |
| Income tax expense | 726 | (309) | 43 | (114,0%) | (746) | 480 | (164,3%) |
| Amortization & Depreciation | 3 197 | 1 384 | 701 | (49,3%) | 2 718 | 1 239 | (54,4%) |
| Provisions | 1 094 | 735 | 0 | (100,0%) | 1 215 | 3 468 | 185,4% |
| (Gain)/loss on disposal of property, plant and equipment | (420) | 181 | (104) | (157,3%) | 500 | (64) | (112,8%) |
| Interest (income)/expense | 2 844 | 1 232 | 605 | (50,9%) | 2 890 | 845 | (70,8%) |
| Share Options | 435 | 0 | 36 | n/m | 0 | 0 | n/m |
| Foreign exchange (gain)/loss | 0 | (821) | 214 | (126,0%) | (2 150) | (121) | (94,4%) |
| Negative goodwill / Fair value | 302 | 0 | 0 | n/m | 0 | 0 | n/m |
| Decrease/(increase) in inventories | 22 369 | 7 950 | 4 584 | (42,3%) | 7 121 | 6 039 | (15,2%) |
| Decrease/(increase) in receivables and other assets | (11 672) | (2 997) | 7 208 | (340,5%) | (3 262) | (7 467) | 128,9% |
| Increase/(decrease) in payables and other liabilities | (4 068) | 6 391 | (3 064) | (147,9%) | 354 | 6 172 | 1643,5% |
| Interest received/(paid) | (1 781) | (752) | (300) | (60,1%) | (1 918) | (521) | (72,8%) |
| Income tax paid | (572) | (168) | (260) | 54,8% | 432 | (380) | (188,0%) |
| Net cash from operating activities | 10 229 | 10 730 | 10 404 | (3,0%) | 6 019 | 10 767 | 78,9% |
| Cash flows from investing activities | | | | | | | |
| Acquisition of subsidiary, net of cash acquired | 0 | 0 | 0 | n/m | 0 | 0 | n/m |
| Purchase of property, plant and equipment | (6 109) | (4 282) | (1 200) | (72,0%) | (5 736) | (1 965) | (65,7%) |
| Proceeds from disposals of property, plant and equipment | 6 557 | 468 | 986 | 110,7% | 4 202 | 1 544 | (63,3%) |
| Net cash from investing activities | 448 | (3 814) | (214) | (94,4%) | (1 534) | (421) | (72,6%) |
| Cash flows from financing activities | | | | | | | |
| Proceeds from issue of share capital | 0 | 0 | 0 | n/m | 0 | 0 | n/m |
| Proceeds from borrowings | 0 | 6 998 | 0 | (100,0%) | 13 337 | 0 | (100,0%) |
| Repayment of borrowings | (8 297) | (9 055) | (5 500) | (39,3%) | (18 078) | (6 275) | (65,3%) |
| Payment of finance lease liabilities | (2 657) | (2 389) | (2 376) | (0,5%) | (2 725) | (4 752) | 74,4% |
| Dividends paid to shareholders | 0 | 0 | 0 | n/m | 0 | 0 | n/m |
| Net cash from financing activities | (10 954) | (4 446) | (7 876) | 77,1% | (7 466) | (11 027) | 47,7% |
| Cash flows from discontinued operations * | (1 791) | (3 184) | (1 625) | (49,0%) | (6 675) | (385) | n/m |
| Net increase (decrease) in cash and cash equivalents | (2 068) | (714) | 689 | (196,4%) | (9 654) | (1 066) | (89,0%) |
| Cash and cash equivalents at the beginning of the period | 5 791 | 5 791 | 3 622 | (37,4%) | 5 791 | 3 622 | (37,5%) |
| Effect of exchange rate changes on the balance of cash held in foreign currencies | (100) | (274) | (533) | 94,5% | 7 652 | 298 | (96,1%) |
| Cash and cash equivalents at the end of the period | 3 622 | 4 803 | 3 779 | (21,3%) | 3 789 | 2 854 | (24,7%) |

Data in the Cash flow Statement in the first three sections include only continuing operations.

* Data for discontinued operations is under section called 'Cash flows from discontinued operations'

The final section called 'Net increase (decrease) in cash and cash equivalents' is for the whole AAA AUTO Group including continuing and discontinued operations

| CONSOLIDATED CAPEX | FY 2008 | 1Q 2008 | 1Q 2009 | % Change 1Q09/1Q08 | 2Q 2008 | 2Q 2009 | % Change 2Q09/2Q08 | 1H 2008 | 1H 2009 | % Change 1H09/1H08 |
|---------------------------------|--------------|--------------|--------------|-----------------------|--------------|------------|-----------------------|--------------|--------------|-----------------------|
| Buildings and land | 1 251 | 77 | 0 | (100,0%) | 1 377 | 0 | (100,0%) | 1 454 | 0 | (100,0%) |
| Company cars | 3 010 | 1 331 | 1 200 | (9,9%) | 1 609 | 730 | (54,6%) | 2 940 | 1 930 | (34,4%) |
| Fixtures and equipment | 654 | 676 | 0 | (100,0%) | 96 | 35 | (63,4%) | 772 | 35 | (95,5%) |
| Fixed Assets under construction | 1 004 | 1 306 | 0 | (100,0%) | 1 047 | 0 | (100,0%) | 2 353 | 0 | (100,0%) |
| Intangible assets | 294 | 50 | 0 | (100,0%) | 64 | 0 | (100,0%) | 114 | 0 | (100,0%) |
| Total CAPEX | 6 213 | 3 440 | 1 200 | (65,1%) | 4 194 | 765 | (81,8%) | 7 634 | 1 965 | (74,3%) |
| CAPEX / Revenues | 1,7% | 3,0% | 2,9% | (0,1 pp) | 5,0% | 1,6% | (3,4 pp) | 3,4% | 2,3% | (1,2 pp) |

Regional breakdown:

| CAPEX by Countries | FY 2008 | 1Q 2008 | 1Q 2009 | % Change 1Q09/1Q08 | 2Q 2008 | 2Q 2009 | % Change 2Q09/2Q08 | 1H 2008 | 1H 2009 | % Change 1H09/1H08 |
|--------------------|--------------|--------------|--------------|-----------------------|--------------|------------|-----------------------|--------------|--------------|-----------------------|
| The Czech Republic | 5 576 | 2 059 | 1 101 | (46,5%) | 2 979 | 566 | (81,0%) | 5 038 | 1 667 | (66,9%) |
| Hungary | 104 | 781 | 0 | (100,0%) | 116 | 0 | (100,0%) | 897 | 0 | (100,0%) |
| Poland | 0 | 76 | 0 | (100,0%) | 1 | 0 | (100,0%) | 77 | 0 | (100,0%) |
| Romania | 0 | 106 | 0 | (100,0%) | 1 | 0 | (100,0%) | 107 | 0 | (100,0%) |
| Slovakia | 533 | 419 | 99 | (76,4%) | 1 095 | 199 | (81,8%) | 1 514 | 298 | (80,3%) |
| Total CAPEX | 6 213 | 3 440 | 1 201 | (65,1%) | 4 194 | 765 | (81,8%) | 7 634 | 1 965 | (74,3%) |

| Country Contribution to Total CAPEX | FY 2008 | 1Q 2008 | 1Q 2009 | % Change 1Q09/1Q08 | 2Q 2008 | 2Q 2009 | % Change 2Q09/2Q08 | 1H 2008 | 1H 2009 | % Change 1H09/1H08 |
|-------------------------------------|---------------|-------------|---------------|-----------------------|---------------|---------------|-----------------------|---------------|---------------|-----------------------|
| The Czech Republic | 89,7% | 59,9% | 91,8% | 0,3 pp | 71,0% | 74,0% | 0,0 pp | 66,0% | 84,8% | 18,8 pp |
| Hungary | 1,7% | 22,7% | 0,0% | (0,2 pp) | 2,8% | 0,0% | (0,0 pp) | 11,8% | 0,0% | (11,8 pp) |
| Poland | 0,0% | 2,2% | 0,0% | (0,0 pp) | 0,0% | 0,0% | (0,0 pp) | 1,0% | 0,0% | (1,0 pp) |
| Romania | 0,0% | 3,1% | 0,0% | (0,0 pp) | 0,0% | 0,0% | (0,0 pp) | 1,4% | 0,0% | (1,4 pp) |
| Slovakia | 8,6% | 12,2% | 8,3% | (0,0 pp) | 26,1% | 26,0% | (0,0 pp) | 19,8% | 15,2% | (4,7 pp) |
| Total CAPEX | 100,0% | 100% | 100,0% | 0,0 pp | 100,0% | 100,0% | 0,0 pp | 100,0% | 100,0% | 0,0 pp |

The financial data on this sheet is for the whole AAA AUTO Group continuing and discontinued operations

| CONSOLIDATED OPERATIONAL DATA | FY 2008 | 1Q 2008 | 1Q 2009 | % Change 1Q09/1Q08 | 2Q 2008 | 2Q 2009 | % Change 2Q09/2Q08 | 1H 2008 | 1H 2009 | % Change 1H09/1H08 |
|---|---------|---------|---------|-----------------------|---------|---------|-----------------------|---------|---------|-----------------------|
| Number of cars sold | 60 557 | 18 789 | 8 924 | (52,5%) | 16 582 | 10 950 | (34,0%) | 35 371 | 19 874 | (43,8%) |
| Average price of a car sold (in EUR) | 5 258 | 5 440 | 4 012 | (26,3%) | 5 560 | 3 773 | (32,1%) | 5 496 | 3 880 | (29,4%) |
| Number of cars on stock, i.e on offer | 5 025 | 7 976 | 4 252 | (46,7%) | 7 220 | 4 446 | (38,4%) | 7 220 | 4 446 | (38,4%) |
| Stock turnover (in days) ²⁾ | 46 | 46 | 50 | 8,7% | 40 | 34 | (15,0%) | 43 | 40 | (7,0%) |
| Number of car centres ⁴⁾ | 35 | 47 | 30 | (36,2%) | 41 | 28 | (31,7%) | 41 | 28 | (31,7%) |
| Total number of employees ³⁾ | 1 440 | 3 351 | 1 154 | (65,6%) | 2 696 | 1 003 | (62,8%) | 2 696 | 1 003 | (62,8%) |

²⁾ A number of days before a car is sold (note that this data is increased by the number of days when the car is transported between car centres)

³⁾ Note that the number of employees includes also employees on maternity leaves (aprox. 150) and externally contracted staff.

⁴⁾ The number includes the B-brands

Regional breakdown:

| NO. of CARS SOLD by Countries | FY 2008 | 1Q 2008 | 1Q 2009 | % Change 1Q09/1Q08 | 2Q 2008 | 2Q 2009 | % Change 2Q09/2Q08 | 1H 2008 | 1H 2009 | % Change 1H09/1H08 |
|----------------------------------|---------------|---------------|--------------|-----------------------|---------------|---------------|-----------------------|---------------|---------------|-----------------------|
| The Czech Republic | 35 487 | 10 062 | 6 645 | (34,0%) | 9 347 | 7 998 | (14,4%) | 19 409 | 14 643 | (24,6%) |
| Hungary | 6 646 | 2 551 | 279 | (89,1%) | 1 745 | 0 | (100,0%) | 4 296 | 279 | (93,5%) |
| Poland | 2 133 | 1 194 | 0 | (100,0%) | 774 | 0 | (100,0%) | 1 968 | 0 | (100,0%) |
| Romania | 1 434 | 484 | 69 | (85,7%) | 361 | 0 | (100,0%) | 845 | 69 | (91,8%) |
| Slovakia | 14 857 | 4 498 | 1 931 | (57,1%) | 4 355 | 2 952 | (32,2%) | 8 853 | 4 883 | (44,8%) |
| Holland | 0 | 0 | 0 | 0,0% | 0 | 0 | n/m | 0 | 0 | n/m |
| Total number of cars sold | 60 557 | 18 789 | 8 924 | (52,5%) | 16 582 | 10 950 | (34,0%) | 35 371 | 19 874 | (43,8%) |

| Country Contribution to NO. of CARS SOLD | FY 2008 | 1Q 2008 | 1Q 2009 | % Change 1Q09/1Q08 | 2Q 2008 | 2Q 2009 | % Change 2Q09/2Q08 | 1H 2008 | 1H 2009 | % Change 1H09/1H08 |
|--|-------------|-------------|-------------|-----------------------|-------------|-------------|-----------------------|-------------|-------------|-----------------------|
| The Czech Republic | 59% | 54% | 74% | 20,9 pp | 56% | 73% | 16,7 pp | 55% | 74% | 18,8 pp |
| Hungary | 11% | 14% | 3% | (10,5 pp) | 11% | 0% | (10,5 pp) | 12% | 1% | (10,7 pp) |
| Poland | 4% | 6% | 0% | (6,4 pp) | 5% | 0% | (4,7 pp) | 6% | 0% | (5,6 pp) |
| Romania | 2% | 3% | 1% | (1,8 pp) | 2% | 0% | (2,2 pp) | 2% | 0% | (2,0 pp) |
| Slovakia | 25% | 24% | 22% | (2,3 pp) | 26% | 27% | 0,7 pp | 25% | 25% | (0,5 pp) |
| Holland | 0% | 0% | 0% | 0,0 pp | 0% | 0% | 0,0 pp | 0% | 0% | 0,0 pp |
| Total number of cars sold | 100% | 100% | 100% | 0,0 pp | 100% | 100% | 0,0 pp | 100% | 100% | 0,0 pp |

| NO. of CAR CENTRES by Countries | FY 2008 | 1Q 2008 | 1Q 2009 | % Change 1Q09/1Q08 | 2Q 2008 | 2Q 2009 | % Change 2Q09/2Q08 | 1H 2008 | 1H 2009 | % Change 1H09/1H08 |
|------------------------------------|-----------|-----------|-----------|-----------------------|-----------|-----------|-----------------------|-----------|-----------|-----------------------|
| The Czech Republic | 21 | 23 | 20 | (13,0%) | 23 | 19 | (17,4%) | 23 | 19 | (17,4%) |
| Hungary | 2 | 8 | 0 | (100,0%) | 5 | 0 | (100,0%) | 5 | 0 | (100,0%) |
| Poland | 0 | 3 | 0 | (100,0%) | 0 | 0 | n/m | 0 | 0 | n/m |
| Romania | 1 | 1 | 0 | (100,0%) | 1 | 0 | (100,0%) | 1 | 0 | (100,0%) |
| Slovakia | 11 | 12 | 10 | (16,7%) | 12 | 9 | (25,0%) | 12 | 9 | (25,0%) |
| Holland | 0 | 0 | 0 | n/m | 0 | 0 | n/m | 0 | 0 | n/m |
| Total number of car centres | 35 | 47 | 30 | (36,2%) | 41 | 28 | (31,7%) | 41 | 28 | (31,7%) |

* Note that the total number of car centres includes also purchase car centres which are car centres that only purchase and do not sell any cars.

| NO. of EMPLOYEES by Countries | FY 2008 | 1Q 2008 | 1Q 2009 | % Change 1Q09/1Q08 | 2Q 2008 | 2Q 2009 | % Change 2Q09/2Q08 | 1H 2008 | 1H 2009 | % Change 1H09/1H08 |
|----------------------------------|--------------|--------------|--------------|-----------------------|--------------|--------------|-----------------------|--------------|--------------|-----------------------|
| The Czech Republic | 1 086 | 2 075 | 937 | (54,9%) | 1 804 | 798 | (55,8%) | 1 804 | 798 | (55,8%) |
| Hungary | 66 | 412 | 21 | (94,9%) | 212 | 2 | (99,1%) | 212 | 2 | (99,1%) |
| Poland | 0 | 206 | 1 | (99,5%) | 135 | 1 | (99,3%) | 135 | 1 | (99,3%) |
| Romania | 37 | 86 | 2 | (97,7%) | 64 | 0 | (100,0%) | 64 | 0 | (100,0%) |
| Slovakia | 251 | 572 | 194 | (66,2%) | 481 | 202 | (58,0%) | 481 | 202 | (58,0%) |
| Total number of employees | 1 440 | 3 351 | 1 154 | (65,6%) | 2 696 | 1 003 | (62,8%) | 2 696 | 1 003 | (62,8%) |

* Note that the number of employees in the CR includes also employees that are working temporarily for some of the Company's foreign subsidiaries.

Data on this sheet is for the whole AAA AUTO Group including continuing and discontinued operations